

APPENDIX G POLICY AND PROCESS FOR THE DETERMINATION OF PENALTIES UNDER THE TENANT'S FEES ACT 2019 AND ASSOCIATED LEGISLATION

Introduction

Under the Tenant Fees Act 2019, Herefordshire Council ("the Council") is required to adopt a policy for deciding on a financial penalty amount for breaches of the Act and determining when it is appropriate to prosecute as an alternative to making a financial penalty. This document addresses this requirement.

This Policy should be read in conjunction with the Statutory Guidance for the Act, which provides greater detail on the processes and rights of representation and appeal. The policy is an appendix to the Council's Overarching enforcement and prosecution policy https://www.herefordshire.gov.uk/downloads/file/1472/enforcement and prosecution policy on how the Council addresses non-compliance and broader enforcement matters.

For clarity, this policy applies in relation to any decision made by the Council in its capacity as Enforcement Authority under Sections 6, 7 & 26 of the Tenant Fees Act 2019, respectively. Also, "relevant letting agency legislation" means:

- 1. The Tenant Fees Act 2019, "the TFA 2019"
- 2. Chapter 3 of Part 3 of the Consumer Rights Act 2015 as it applies in relation to dwelling-houses in England
- 3. An order under Section 83(1) or84(1) of the Enterprise and Regulatory Reform Act 2013¹ and
- 4. Regulations under Sections 133 135 of the Housing and Planning Act 2016².

1. Sanctions

The TFA 2019 prohibits the charging of fees in connection with a tenancy of housing in England ("a tenancy"), other than those which are specifically permitted by Schedule 1 of the Act. It provides that enforcement authorities may impose financial penalties of up to £30,000 as follows, depending on the nature of the breach:

- a. In respect of Prohibited Payments under ss1& 2 of the TFA 2019 a financial penalty not exceeding £5,000 for a first breach.
- b. Under s 12 of the TFA 2019 a second or subsequent breach within 5 years of the previous breach provides for a financial penalty not exceeding £30,000.00. In relation to second or subsequent breaches, there is also power to prosecute in the Magistrates Court where an unlimited fine may be imposed.

In respect of a failure of Letting Agents to publicise their fees as required by s83(3) of the Consumer Rights Act 2015 a financial penalty not exceeding £5,000.

In respect of a failure by any person engaged in Letting Agency or Property Management work who fails to hold membership of a Redress Scheme as required by Article 3 Redress Schemes for Lettings Agency Work and Property Management Work (requirement to belong to a Scheme etc.) England) Order 2014 (in respect of Lettings Agency work) or Article 5 (in respect of property management work) to a financial penalty not exceeding £5,000. (Note that it is not sufficient to simply register for redress – the correct category of membership must be obtained depending on the work carried out.)

In respect of Client Money Protection Schemes for Property Agents (Requirement to Belong to a Scheme etc.) Regulations 2019:

¹ Pertaining to The Redress Schemes for Lettings Agency Work and Property Management Work (Requirement to Belong to a Scheme etc) (England) Order 2

² Pertaining to The Client Money Protection Schemes for Property Agents (Requirement to Belong to a Scheme etc.) Regulations 2019

- a) a failure by a property agent who holds client money to belong to an approved or designated Client Money Protection ("CMP") Scheme as required by Regulation 3, a financial penalty not exceeding £30,000 or
- b) a failure to display a certificate of membership; or publish a copy of that certificate on the relevant website (where one exists); or produce a copy of the certificate free of charge to any person reasonably requiring it as required; or notify any client in writing within 14 days of a change in the details of a underwriter to the CMP scheme or that the membership of the CMP scheme has been revoked, as required by Regulation 4, a financial penalty not exceeding £5,000.

The Council will determine what is the most appropriate and effective sanction, whether it is appropriate to impose a financial penalty or prosecute in any relevant case having due regard to its Enforcement and Prosecution Policy.

In appropriate circumstances consideration will be given to informal action such as warning letters or advice, in an effort to secure compliance, and will be done so in accordance with the enforcement policy. The council will also reserve the right to move directly to sanction where cases are more serious or where the breach has been committed in spite of the business clearly being aware of requirements.

2. Statutory Guidance

The Department of Levelling Up, Housing and Communities (formally Ministry of Housing, Communities & Local Government) ("DLUHC") has published guidance for enforcement authorities in respect of the Tenant Fees Act 2019 - "Tenant Fees Act 2019: Statutory Guidance for enforcement authorities" and in respect of Client Money Protection Requirements – "Mandatory Client money protection for property agents – enforcement guidance for local authorities"

This is statutory guidance to which enforcement authorities must have regard to when considering to impose a financial penalty. This statutory guidance recommends certain factors that an enforcement authority should take into account when deciding on the level of financial penalty to impose and further recommends that enforcement authorities develop and document their own Policy on determining the appropriate level of financial penalty in a particular case.

3. Determining the level of the financial penalty

In accordance with the provisions of the TFA 2019, the level of financial penalties for breaches of this and the associated legislation mentioned above will be determined by the Council. The statutory guidance provides limited recommendations as to the factors which may be considered as part of this process, hence the Council will consider the following before making a determination:

- a. The history of compliance/non-compliance
- b. The severity of the breach
- c. Deliberate concealment of the activity and/or evidence
- d. Knowingly or recklessly supplying false or misleading evidence
- e. The intent of the landlord/agent, individual and/or corporate body
- f. The attitude of the landlord/agent
- g. The deterrent effect of a prosecution on the landlord/agent and others
- h. The extent of financial gain as a result of the breach.

Although the Council has therefore a wide discretion in determining the appropriate level of financial penalty in any particular case, regard has been given to the statutory guidance when making this policy.

The appendices to this policy provide the processes for assessment and levels of fine that the Council will look to impose. It follows the model developed and recommended by the Lead Enforcement Authority, Bristol City Council, which believes this to be a fair, relevant and reasonable model to follow as the documents upon which it is based were widely consulted on with various stakeholders. Herefordshire Council has therefore used this model to develop its own policy and process.

All stages subsequent to the issue of a Notice of Intent are subject to statutory time limits and the suspension of the process should an appeal be made to the First Tier Tribunal.

Appendix 1– The Council's process for determining the level of penalty to set:

STEP ONE - Determining the offence category

the Council will determine the breach category using only the culpability and category of harm factors below. Where an offence does not fall squarely into a category, individual factors may require a degree of weighting to make an overall assessment. the Council may also apply a discretionary factor in order to reflect consistency across England and may consider decisions in other UK jurisdictions where they contain some relevant and persuasive content.

Culpability

- **Very high:** Where the Landlord or Agent intentionally breached, or flagrantly disregarded, the law or has/had a high public profile³ and knew their actions were unlawful
- High: Actual foresight of, or wilful blindness to, risk of a breach but risk nevertheless taken
- Medium: Breach committed through act or omission which a person exercising reasonable care would not commit
- **Low:** Breach committed with little fault, for example, because:
 - significant efforts were made to address the risk although they were inadequate on the relevant occasion
 - there was no warning/circumstance indicating a risk
 - failings were minor and occurred as an isolated incident

Harm

The following factors relate to both actual harm and risk of harm. Dealing with a risk of harm involves consideration of both the likelihood of harm occurring and the extent of it if it does.

Category 1 – High Likelihood of Harm

- Serious adverse effect(s) on individual(s) and/or having a widespread impact due to the nature and/or scale of the Landlord's or Agent's business
- High risk of an adverse effect on individual(s,) including where persons are vulnerable⁴

Category 2 – Medium Likelihood of Harm

- Adverse effect on individual(s) (not amounting to Category 1)
- Medium risk of an adverse effect on individual(s) or low risk of serious adverse effect.
- Tenants and/or legitimate landlords or agents substantially undermined by the conduct.
- The Council's work as a regulator is inhibited
- Tenant or prospective tenant misled

Category 3- Low Likelihood of Harm

- Low risk of an adverse effect on actual or prospective tenants.
- Public misled but little or no risk of actual adverse effect on individual(s)

the Council will define harm widely and victims may suffer financial loss, damage to health or psychological distress (especially vulnerable cases). There are gradations of harm within all of these categories.

The nature of harm will depend on personal characteristics and circumstances of the victim and the assessment of harm will be an effective and important way of taking into consideration the impact of a particular breach on the victim.

In some cases, no actual harm may have resulted and enforcement authority will be concerned with assessing the relative severity of the offender's conduct; it will consider the likelihood of harm occurring and the gravity of the harm that could have resulted.

Some breaches cause harm to the community at large (instead of, or as well as, to an individual victim) and may include economic loss, harm to public health, or interference with the administration of justice.

³ Which may include any significant role in a trade or business representative organisation

⁴ A wide definition of vulnerability will be used. See Appendix 2 for a non-exhaustive list.

STEP TWO - Starting point and category range

Having determined the category that the breach falls into, the Council will refer to the following starting points to reach an appropriate level of civil penalty within the category range and will then consider further adjustment within the category range for aggravating and mitigating features.

Obtaining financial information

The statutory guidance advises that local authorities should use their powers, as far as possible, make an assessment of a Landlord's or Agent's assets and any income (not just rental or fee income) they receive when determining an appropriate penalty. the Council will use such lawful means as are at its disposal to identify where assets might be found.

In setting a financial penalty, the Council may conclude that the Landlord or Agent is able to pay any financial penalty imposed unless the Council has obtained, or the Landlord or Agent has supplied, any financial information to the contrary. The subject of a Final Notice, or a Notice of Intent where the subject does not challenge it, will be expected to disclose to the Council such data relevant to his/her financial position to facilitate an assessment of what that person can reasonably afford to pay. Where the Council is not satisfied that it has been given sufficient reliable information, the Council will be entitled to draw reasonable inferences as to the person's means from evidence it has received, or obtained through its own enquiries, and from all the circumstances of the case which may include the inference that the person can pay any financial penalty.

Starting points and ranges

The tables in Appendices 4-9 below give the starting points, minimum and maximum financial penalties for each harm category and level of culpability for each type of breach:

- Appendix 4 First breach in respect of a Prohibited Payment
- Appendix 5 Second & subsequent breach in respect of a Prohibited Payment
- Appendix 6 Breach of Publication of Fees requirements
- Appendix 7 Breach in respect of membership of a Redress Scheme
- Appendix 8 Breach in respect of membership of a Client Money Protection Scheme
- Appendix 9 Breach of transparency requirements of membership of a Client Money Protection Scheme (Regulation 4).

Context

Below is a list of some, but not all factual elements that provide the context of the breach and factors relating to the Landlord or Agent. the Council will identify whether any combination of these, or other relevant factors, should result in an upward or downward adjustment from the starting point. In particular, any relevant, recent convictions⁵ are likely to result in a substantial upward adjustment. In some cases, having considered these factors, it may be appropriate to move outside the identified category range but this will not exceed the statutory maximum permitted in any case.

Factors increasing seriousness

Aggravating factors:

- Previous breaches of the TFA 2019 or other relevant lettings agency legislation,
- Previous convictions, having regard to:
 - the nature of the offence to which the conviction relates and its relevance to the current breach; and,
 - the time that has elapsed since the conviction.

Other aggravating factors may include:

- Motivated by financial gain
- Deliberate concealment of illegal nature of activity
- Established evidence of wider/community impact
- Obstruction of the investigation
- > Record of poor compliance

⁵ See Appendix 3 for a list of relevant convictions

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> Refusal of advice or training or to become a member of an Accreditation scheme

Factors reducing seriousness or reflecting personal mitigation

- ➤ No previous or no relevant/recent breaches
- No previous convictions or no relevant/recent convictions
- Steps voluntarily taken to remedy problem.
- ➤ High level of co-operation with the investigation, beyond that which will always be expected
- Good record of relationship with tenants
- Self-reporting, co-operation and acceptance of responsibility
- Good character and/or exemplary conduct
- Mental disorder or learning disability, where linked to the commission of the breach
- Serious medical conditions requiring urgent, intensive or long-term treatment and supported by medical evidence

STEP THREE - General principles to consider in setting a penalty

the Council will finalise the appropriate level of penalty so that it reflects the seriousness of the offence and must take into account the financial circumstances of the Landlord or Agent if representations are made by the Landlord or Agent following the issue of a Notice of Intent.

The level of financial penalty will try to reflect the extent to which the conduct fell below the required standard. The financial penalty will seek to meet, in a fair and proportionate way, the objectives of punishment, deterrence and the removal of gain derived through the commission of the breach, working on the principle that it should not be cheaper to breach than to take the appropriate precautions and a fundamental principle involved. There should be no financial gain to the perpetrator from the commission of the breaches.

If issuing a financial penalty for more than one breach, or where the offender has already been issued with a financial penalty, the Council will consider whether the total penalties are just and proportionate to the offending behaviour and will have regard to the factors in STEP EIGHT below.

STEP FOUR- Issue Notice of Intent

In respect of prohibited payments, redress membership and client money protection membership and transparency requirements, the Council will issue a Notice of Intent before the end of the period of 6 months beginning with the first day on which the authority has sufficient evidence of the breach. In respect of redress membership, the notice of intent must be served within 6 months of the date on which the enforcement authority is first satisfied of the failure to comply with Article 3 or Article 5. If the breach is ongoing the 6-month deadline continues until the breach ceases. A Notice of Intent can be served spontaneously.

While there are slight variations in the statutory requirements according to which breach is being addressed a Notice of Intent will contain the amount of the proposed penalty, the reason for imposing the penalty and information about the right to make representations concerning the penalty. In respect of the TFA 2019, the date of service is also required on the Notice of Intent.

STEP FIVE – Consideration of representations and review of financial penalty where appropriate Following representations, the Council will review the penalty and, if necessary adjust the initial amount reached at STEP FOUR, and represented in the Notice of Intent, to ensure that it fulfils the general principles set out below.

Any quantifiable economic benefit(s) derived from the breach, including through avoided costs or operating savings, should normally be added to the total financial penalty arrived at in step two, providing it doesn't increase the penalty over the prescribed maximum. Where this is not readily available, the Council may draw on information available from enforcing authorities and others about the general costs of operating within the law. Whether the penalty will have the effect of putting the offender out of business will be relevant but in some serious cases this might be an acceptable outcome.

STEP SIX - Reductions

the Council will consider any factors which indicate that a reduction in the penalty is appropriate and in so doing will have regard to the following factors relating to the wider impacts of the financial penalty on innocent third parties; such as (but not limited to):

- The impact of the financial penalty on the Landlord or Agent's ability to comply with the law or make restitution where appropriate
- The impact of the financial penalty on employment of staff, service users, customers and the local economy.

The following factors will be considered in setting the level of reduction. When deciding on any reduction in a financial penalty, consideration will be given to:

- The stage in the investigation or thereafter when the offender accepted liability
- The circumstances in which they admitted liability
- The degree of co-operation with the investigation

The maximum level of reduction in a penalty for an admission of liability will be one-third. In some circumstances there will be a reduced or no level of discount. This may occur for example where the evidence of the breach is overwhelming or there is a pattern of breaching conduct. Any reduction will not result in a penalty which is less than the amount of gain from the commission of the breach itself.

STEP SEVEN - Additional actions

In all cases the Council must consider whether to take additional action. These may include further enforcement action itself or reference to other organisations where appropriate.

STEP EIGHT – Totality of breaching conduct

Where more than one financial penalty has been considered, the Council should consider the following guidance from the Sentencing Council's definitive guideline on 'Offences Taken into Consideration and Totality' which appears to the Council to be an appropriate reference and guide.

As the total financial penalty is inevitably cumulative the Council will determine the financial penalty for each individual breach based on the seriousness of the breach and taking into account the circumstances of the case including the financial circumstances of the Landlord or Agent so far as they are known, or appear, to the Council.

the Council will add up the financial penalties for each offence and consider if they are just and proportionate. If the aggregate total is not just and proportionate the Council will consider how to reach a just and proportionate total financial penalty. There are a number of ways in which this can be achieved.

For example:

Where a Landlord or Agent is to be penalised for two or more breaches or where there are multiple breaches of a repetitive kind, especially when committed against the same person, it will often be appropriate to impose for the most serious breach a financial penalty which reflects the totality of the conduct where this can be achieved within the maximum penalty for that breach. No separate penalty should be imposed for the other breaches.

Where a Landlord or Agent is to be penalised for two or more breaches that arose out of different incidents, it will often be appropriate to impose separate financial penalties for each breach. the Council should add up the financial penalties for each breach and consider if they are just and proportionate. If the aggregate amount is not just and proportionate the Council should consider whether all of the financial penalties can be proportionately reduced. Separate financial penalties should then be imposed.

Where separate financial penalties are imposed, the Council will take care to ensure that there is no double-counting.

STEP NINE – Recording the decision

The officer making a decision about a financial penalty will record their decision giving reasons for coming to the amount of financial penalty that will be imposed.

Appendix 2 – Non exhaustive list of vulnerable people

- Young adults and children
- Persons vulnerable by virtue of age
- Persons vulnerable by virtue of disability or sensory impairment
- People on a low income
- Persons with a drug or alcohol addiction
- Victims of domestic abuse
- Children in care or otherwise vulnerable by virtue of age
- People with complex health conditions
- People exploited where English is not their first language
- Victims of Trafficking or sexual exploitation
- Refugees
- Asylum seekers People at risk of harassment or eviction
- People at risk of homelessness.

Appendix 3 – Non exhaustive list of relevant offences /breaches

a. Housing law or landlord and tenant related

Offences under:

- The Public Health Acts of 1936 and 1961
- ➤ The Building Act 1984
- The Environmental Protection Act 1990
- > -The Town and Country Planning Act 1990
- > The Prevention of Damage by Pests Act 1949
- The Protection from Eviction Act 1977
- > The Local Government (Miscellaneous Provisions) Acts of 1982 and 1976
- The Housing Grants, Construction and Regeneration Act 1996
- The Local Government and Housing Act 1989
- ➤ The Housing Act 2004

b. Offences involving fraud

Offences in which the victim has been deprived of money, property or other benefit by misrepresentation/deception on the part of the offender including:

- Consumer Protection from Unfair Trading Regulations 2008, regulations 8, 9, 10, 11, 12 and 23.
- > Theft
- Burglary
- > Fraud
 - Benefit fraud (particularly where tenants are in receipt of Housing Benefit)
 - Conspiracy to defraud
 - Obtaining money or property by deception
- People trafficking
- Being struck off as a company director

c. Offences involving violence

A conviction for the offence of:

- Murder
- Manslaughter
- > Arson
- Malicious wounding or grievous bodily harm
- Grievous bodily harm with intent
- Actual bodily harm
- Grievous bodily harm
- > Robbery
- Criminal damage where the intent was to intimidate or was racially aggravated
- > Common assault
- Common assault which is racially aggravated
- Assault occasioning actual bodily harm
- Possession of an offensive weapon including possession of firearms

d. Offences involving drugs

Consideration should be given to the nature of the offence and what bearing it could have on the Landlord or Agents business activities. The nature, quantity, purity and class of drugs should be taken into account. In addition where an offence of possession with intent to supply is involved regard should be had to the role and importance of, the subject in the supply chain

e. Offences involving sexual offences

An offence contained in schedule 3 of the Sexual Offences Act 2003.

f. Unlawful discrimination

Unlawful discrimination can include findings of an Industrial Tribunal on unlawful employment practice such as discrimination under the Disability Discrimination Act. Consideration should be given to the nature of the unlawful discrimination and what bearing it could have on the management of a licensable property.

g. Other offencesModern Slavery/ Human Trafficking

Offences involving the recruitment, transportation, transfer, harbouring or receipt of persons, by means of the threat or use of force or other forms of coercion, of abduction, of fraud, of deception, of abuse of power or of a position of vulnerability or of the giving or receiving of payments or benefits to achieve the consent of a person having control of another person, for the purpose of exploitation.

APPENDIX 4 – Financial Penalty in the case of a first breach in respect of Prohibited Payments.

		Range	
Low Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	1250	250	2250
Harm Category 2	1500	500	2500
Harm Category 1	1750	750	2750

		Range	
Medium Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	2000	1000	3000
Harm Category 2	2250	1250	3250
Harm Category 1	2500	1500	3500

		Range	
High Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	2750	1750	3750
Harm Category 2	3000	2000	4000
Harm Category 1	3250	2250	4250

		Range	
Very High Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	3500	2500	4500
Harm Category 2	3750	3500	4750
Harm Category 1	4000	3000	5000

APPENDIX 5 – Financial Penalty in the case of a second or subsequent breach in respect of Prohibited Payments within 5 years of a previous breach.

		Range	
Low Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	3500	2000	8000
Harm Category 2	6500	4000	10000
Harm Category 1	8500	4500	15000

		Range	
Medium Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	6500	4750	17000
Harm Category 2	10500	5000	20000
Harm Category 1	12500	5500	22000

		Range	
High Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	10500	5500	20000
Harm Category 2	15000	6250	24000
Harm Category 1	18000	7000	26000

		Range	
Very High Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	15000	7000	24000
Harm Category 2	17500	7250	28000
Harm Category 1	20000	7500	30000

APPENDIX 6 – Financial Penalty in the case of a breach in respect of Publication of Fees.

		Range	•
Low Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	1250	250	2250
Harm Category 2	1500	500	2500
Harm Category 1	1750	750	2750

		Range	
Medium Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	2000	1000	3000
Harm Category 2	2250	1250	3250
Harm Category 1	2500	1500	3500

		Range	
High Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	2750	1750	3750
Harm Category 2	3000	2000	4000
Harm Category 1	3250	2250	4250

		Range	
Very High Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	3500	2500	4500
Harm Category 2	3750	3500	4750
Harm Category 1	4000	3000	5000

APPENDIX 7 – Financial Penalty in the case of a breach in respect of Membership of a Redress Scheme.

		Range	
Low Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	1250	250	2250
Harm Category 2	1500	500	2500
Harm Category 1	1750	750	2750

		Range	
Medium Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	2000	1000	3000
Harm Category 2	2250	1250	3250
Harm Category 1	2500	1500	3500

		Range	
High Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	2750	1750	3750
Harm Category 2	3000	2000	4000
Harm Category 1	3250	2250	4250

		Range	
Very High Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	3500	2500	4500
Harm Category 2	3750	3500	4750
Harm Category 1	4000	3000	5000

APPENDIX 8 – Financial Penalty in the case of a breach in respect of a failure to obtain membership of a Client Money Protection Scheme

		Range	
Low Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	3500	2000	8000
Harm Category 2	6500	4000	10000
Harm Category 1	8500	4500	15000

		Range	
Medium Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	6500	4750	17000
Harm Category 2	10500	5000	20000
Harm Category 1	12500	5500	22000

		Range	
High Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	10500	5500	20000
Harm Category 2	15000	6250	24000
Harm Category 1	18000	7000	26000

		Range	
Very High Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	15000	7000	24000
Harm Category 2	17500	7250	28000
Harm Category 1	20000	7500	30000

APPENDIX 9 – Financial Penalty in the case of a breach in respect of transparency issues relating to Membership of a Client Money Protection Scheme (Regulation 4).

		Range	
Low Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	1250	250	2250
Harm Category 2	1500	500	2500
Harm Category 1	1750	750	2750

		Range	
Medium Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	2000	1000	3000
Harm Category 2	2250	1250	3250
Harm Category 1	2500	1500	3500

		Range	Range	
High Culpability	Starting Point	Min (£)	Max(£)	
Harm Category 3	2750	1750	3750	
Harm Category 2	3000	2000	4000	
Harm Category 1	3250	2250	4250	

		Range	
Very High Culpability	Starting Point	Min (£)	Max(£)
Harm Category 3	3500	2500	4500
Harm Category 2	3750	3500	4750
Harm Category 1	4000	3000	5000